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<u>Concurrent Panel Discussion:</u> Municipal Bankruptcy – The Detroit Experience

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Detroit AFTER Bankruptcy

I. Transformation begun during bankruptcy continues

- **Continued Restructuring**
- **Service Enhancement**
- **Neighborhood Focus**
- **Revenue Enhancement**
- **Resident and Business Attraction**
- **Capital Investment**

II. Continued Restructuring

- **Law Department**
- **Office of the Chief Financial Officer**
- **Human Resources Department**
- **Department of Innovation and Technology**

III. Service Enhancement

- **Metrics (add screen shot)**
- **Training**
- **Core Services/response times**

IV. Neighborhood Focus

- **Public Lighting**
- **Neighborhood Stabilization**
- **Land Bank Authority Role**
  - **Code enforcement**
  - **Blight removal**
  - **Illegal dumping**
  - **Auctions**
  - **Support for home improvements**
  - **Closed schools**
- **Recreation/Parks**

V. Revenue Enhancement

- **Reassessment of Properties**
- **State Administration of Income Tax**

- **Future goal—withholding for City residents employed outside the City**
- **Property Tax Collection Rates**
- **Reduced penalties for payment of delinquent taxes**

VI. Resident and Business Attraction

- **Reassessment**
- **Mortgage program**
- **D-Insurance (auto insurance)**
- **Red Wings Arena District jobs**
- **Grocery stores**
- **Street lights**

VII. Capital Investment

- **Fleet—Buses, Police, Fire and EMS**
- **Information Technology Systems**
  - **ERP**
- **Precincts, Fire Halls**
- **Other Infrastructure**

VIII. Great Lakes Water Authority

- **Lease of Regional Water Supply and Sewage Disposal System Assets to Regional Authority**
- **City Operates Local Infrastructure**
- **All Revenues Assigned to Authority**
- **Capital Financing for Local Infrastructure Through Authority**
- **$50 Million Annual Consideration for Leases**
  - **May be applied to Local Infrastructure Improvements, or**
  - **City's share of debt service on Authority Bonds**
- **Low Income Ratepayer Support**
- **Green Infrastructure alternatives for storm water which would otherwise flow into sewer system**
- **Discipline on collections**